# ENDURING LEGACIES



marking

the

first

decade

of

THE HENRY M.

JACKSON

FOUNDATION



## AN ENDURING LEGACY

Since its establishment a decade ago, the Henry M. Jackson Foundation has committed over \$6 million to nonprofit organizations and educational institutions in the United States and abroad. These grants provide essential support and seed-funding for new initiatives which promise to make a difference over the longer term in addressing critical issues in the fields of primary concern to the Foundation. In making these commitments, the Foundation is guided by the principles, values and interests of the late Senator Henry M. "Scoop" Jackson. His emphasis on the need for objective analysis, for balanced consideration of policy choices, and for a longer term view remains a vital influence today on the work of the Foundation.

Reflecting the areas in which
Jackson played a key leadership role,
the Foundation focuses its programs
on four priorities: (1) international
affairs; (2) environment and natural
resources management; (3) public
service; and (4) human rights. In each
of these areas, the Foundation nurtures the development of educational

programs which will have a significant impact on the next generation of leaders, as well as on today's practitioners and policymakers. Providing connections between the academic and policy worlds, between the public and private sectors, and between citizens and their government is an important element in many of the Foundation's programs.

With a \$16 million endowment built by private contributions from thousands of donors across the country and augmented by a generous Congressional appropriation, the Henry Jackson Foundation primarily supports programs of potential national international significance or those which offer promising models for replication. It maintains the highest standards of integrity and accountabil ity in the stewardship of its resources and seeks to enlarge the endowment through new gifts and pledges in order to extend the benefits of its work into the future.





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## MESSAGE FROM THE CHAIR

This report, in which we mark the tenth anniversary of the founding of the Henry M. Jackson Foundation, is dedicated to the memory of my late husband, Scoop Jackson, and the good works he accomplished in his lifetime. As I pause to consider the Foundation's work over the course of the decade since his passing, I take pride in knowing that we have invested resources in concerns that were close to Scoop's heart: training and education of future leaders and scholars in international affairs; careful stewardship of the earth's precious resources; supporting democracy and human rights internationally; and honoring and encouraging those in public service to the nation.

A decade of work and accomplishment calls for reflection. This annual report celebrates the work of the Foundation and explains our mission for the decade ahead as we direct our efforts towards carrying forward the "Jackson tradition."

Our work could not have been accomplished without the support of many of you who admired Scoop, who worked with him, and who continue to honor him through your contributions to the Foundation. The Board of Governors of the Foundation is a dedicated group of individuals, whose leadership and wise counsel have been invaluable over these years. I am very thankful for the many friends and supporters around the nation whose loyal generosity has helped us to reach this important milestone.

As we turn to the decade ahead, we at the Foundation will do our part to ensure that the Jackson legacy will remain a touchstone for excellence, integrity, and achievement. My thanks to all of you who are an important part of this continuing effort.

Sincerely,

Helen Hardin Jackson

11 - A Jackson





Support for fellowships in Chinese Studies brings future leaders in business, academia and government to the Henry M. Jackson School of International Studies at the University of Washington.

## INTERNATIONAL AFFAIRS

Senator Henry M. Jackson had an in-depth understanding of America's role in global affairs and an abiding belief in democratic values and human rights. An early advocate for realism in our relationship with the Soviet Union, Senator Jackson helped awaken the country to the challenge from Moscow. He never wavered in his unremitting vigilance of the U.S.-Soviet relationship, while nevertheless urging dialogue with the Soviet Union.

The Senator, also a studied observer of the Middle East, was a staunch ally of the democratic State of Israel. Stemming from his humanitarian concern for the Jewish victims of concentration camps, Jackson's support for Israel was based on strategic and political considerations in that vital region.

His roots in the Pacific Northwest made Senator Jackson's focus on the Pacific Rim, and particularly on China and Japan, a natural. He was an early proponent of expanded ties with China and became, in the 1970s, one of the Senate's leading specialists on the U.S.-China relationship.

Since the Senator's untimely death a decade ago, the world indeed has changed. The collapse of the Soviet Union has fundamentally altered the global relationships in place since the end of World War II. Yet Jackson's core values in assessing America's place in the world remain as relevant today as they were in the days of the Cold War. The Henry M. Jackson Foundation has made an effort to reflect the changing complexity of the world while adhering to the enduring principles that remain a constant element in its mission.

In its first ten years, the
Foundation has worked to address
contemporary global challenges,
through a continued commitment to
scholarship, the training of future
leaders, and the inter-relationship
between public policy and academia.
The geographic focus of the
Foundation's program in international
affairs – the former Soviet Union,
Asia-Pacific, and the Middle East –
reflects Senator Jackson's particular
interests.



The National Bureau of Asian Research provides research and policy analysis on Asia-Pacific affairs.

Two very significant institutions have benefited from substantial Foundation support during this period. More than one million dollars has been committed to enhance the Henry M. Jackson School of International Studies at the University of Washington, providing fellowships, professorships, and support for conferences and publications. Today, the Jackson School is recognized as one of the nation's premier institutions for international studies, with top ranked programs in Russian and Chinese studies.

Secondly, the Foundation helped establish the National Bureau of Asian Research and has continued to provide on-going support for the past five years. NBR's policy papers, conferences, and Congressional testimony make this policy research center an indispensable source for decisionmakers addressing the economic, strategic, and political challenges of the Asia-Pacific region. The establishment of the National Bureau of Asian Research was inspired by Senator Jackson's conviction that such a national institution was needed to better inform the policymaking process.

The Foundation, in addition to providing grants to these institutions and other programs in international affairs, has supported conferences, lectures and other forums that inform the public on critical international issues.



The Henry M. Jackson School of International Studies at the University of Washington, Seattle, WA.



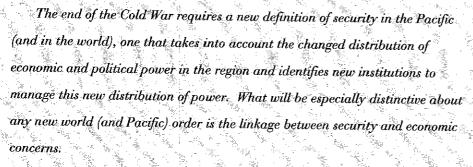
The director of the Jackson School, Dr. Nicholas Lardy

## INTERNATIONAL APPAIRS IN PERSPECTIVES

Asia in the Post Cold War Era

by Dr. Kenneth Pyle, President, National Bureau of Asian Research

Asia is on the threshold of a new era. The sudden end of the Cold War, the emergence of Japan as a regional and global economic superpower, and the relentless economic dynamism of the Pacific Basin are creating a new distribution of economic and political power and raising an entirely new set of issues affecting the fundamental structure of international relations in the region. These developments, for example, raise issues for the Japan-U.S. relationship in Asia, where for over forty years the bilateral security pact and the growth of economic interdependence between the two countries have been a cornerstone of the structure of international relations. Japan's emergence as the leading economic power in the East Asia region – as trader, investor, aid-giver, and financier – makes essential the restructuring of bilateral relations as a foundation of a new Pacific order.



Senator Jackson frequently called attention to Northeast Asia as critical to the prospects for stability and security in the future. He believed that a much deeper American understanding of developments in Asia would be required in the future. Above all, he was convinced that American leadership and vision were essential to protect our national interest in the Pacific.

Asia has previously experienced two great transformations of its organizing structure of regional politics in this century. Both came at the end of world wars, and both were achieved by American leadership. In the present post-Cold War age of upheaval it is once again necessary to create the institutional foundations of a new Pacific order. Washington has not yet addressed this issue in the systematic and thoughtful way that I know Senator Jackson would have counseled.







Russian citizens visit an exhibition sponsored by the human rights group Memorial on the crimes of Stalin.

## HUMAN RIGHTS

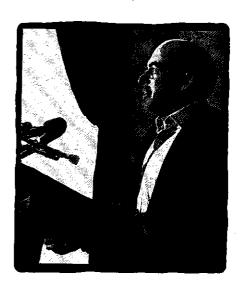
Any Russian émigré today immediately recognizes the name Scoop Jackson, for it was largely due to Senator Jackson's leadership that hundreds of thousands of Soviet Jews, Christians and other minorities were allowed to leave their country for the West and freedom. That personal recognition of his legislative legacy in human rights - and the passage of the Jackson-Vanik amendment in particular - speaks to the Senator's commitment to humanitarian concerns. Moreover, Jackson considered the preservation and nurturing of human rights as a central obligation of the United States. He believed that nations which deny basic freedoms pose a threat to international peace. Thus he fought for an acceptance of an international standard of human rights which demanded principled action in its defense.

Since the earliest days of the Foundation, Chairman of the Board Helen Hardin Jackson has carried on the work of her late husband as his standard bearer in the worldwide struggle for human rights. This was

reflected in part through her commitment to the influential group,
Congressional Wives for Soviet Jewry,
a group she co-founded and chaired in
the 1970s.

Today, the human rights struggle is facing a new era, compelling the Foundation to address new challenges. The Soviet empire has left its own complex legacy. New civil societies are being built. Criminal codes need revision. The monitoring of human and civil rights is still a vital and continuing task, particularly during this turbulent transitional period.

In its human rights program, the Foundation seeks to reflect a dual concern for those working at the highest levels of legislative policy, as well as for those individual voices raised against oppression. This is perhaps best exemplified by two relatively recent Foundation grants. The first enabled Memorial, an organization founded in the Gorbachev era by the revered Soviet dissident Andrei Sakharov, to document the abuses of the Stalinist period. With its extensive archive reflecting the lives of millions



Renowned internationally as a spokesman for human rights,

Natan Sharansky delivers the

Henry M. Jackson Memorial Lecture in Washington, DC in 1987.

of gulag victims, Memorial seeks to unveil the truth of its country's bloody history under Stalin. It has quickly become one of the most respected and well-known citizen organizations of the post-Soviet era.

Second, a major Foundation grant to the bipartisan Congressional Human Rights Foundation helped to establish the Interparliamentary Human Rights Network to assist parliamentarians working for human rights in over 100 countries. Working to coordinate and aid legislative actions on behalf of specific human rights initiatives worldwide, the network has proven critical in keeping human rights in the forefront of the international political arena.

In 1993, the Foundation helped establish a human rights bureau in formerly Soviet Central Asia through a grant to the Union of Councils for Soviet Jews. In addition, the Foundation provided a challenge grant to the Center for Human Rights Advocacy to support criminal justice training programs in Russia and Ukraine which emphasize the legal foundation of civil, criminal, and human rights. Support for these and other important human rights initiatives underscores the Foundation's commitment to extending Senator Jackson's legacy in this field.



Elena Bonner, wife of Andrei Sakharov, the father of the Russian human rights movement, delivers the first Andrei Sakharov Memorial Lecture at the Henry M. Jackson School of International Studies in 1991.



The Jackson Foundation provided support for computers and other technology to aid Memorial in its documentation of Stalinist repression.

# HUMAN RIGHTS IN PERSPECTIVE

Expectations and Realities in the 1990's

by David Phillips, President, Congressional Human Rights Foundation

There are two worldwide trends which challenge our current perceptions of human rights: rising expectations for freedom and prosperity and the information revolution.

Throughout the 1980s, there was a global transition towards more representative government and the adoption by many countries of both democratic principles and free market economics. The opportunity to inculcate a culture of respect for human rights has never been greater. A new generation of political leaders is poised to move beyond the Cold War. Whether we are able to instill human rights and humanitarian values in the institutions and policies of government will ultimately determine whether freedom and democracy are transcendent.

Human rights in the 1990s requires balancing citizens' demands for freedom and prosperity against political and economic realities. Technologically; the information revolution will transform both the speed with which we deal with change and the way in which we perceive problems and opportunities.

Understanding and managing the flow of information will influence human rights, to say nothing of economic development, environmental protection, and the fostering of civil society. Since political leaders are the principal managers of change, government officials must be given the tools and encouragement to protect human rights, promote democracy and further prosperity.

Human rights must be taken to another level if we are to make the astounding changes of the past decade meaningful. Simply identifying problems will not be sufficient. We must create solutions which combine the ideals of human rights with political pragmatism. The balancing act between rising expectations and rapid political change will in large measure determine each county's success in making human rights a reality.

The Congressional Human Rights Foundation shares Senator Henry M.
Jackson's vision of a world where the passion for human freedom and prosperity is
made real through the leadership of enlightened legislators. We seek to fulfill this
dream through our Interparliamentary Human Rights Network.







Mark Abramson, Executive Director of the Council for Excellence in Government, discusses the work of the Council with Jackson Foundation Vice President, Grenville Garside.

# PUBLIC SERVICE

Senator Henry M. "Scoop"

Jackson spent his life in service to the public and to the nation he loved.

Reelected five times to the House of Representatives before winning his Senate seat in 1952, Henry Jackson served in Congress for nearly 43 years. By the time of his death, he was the senior U.S. Senator from the State of Washington.

Since the early days of his career, he sought ways to better his community, to extend a helping hand to those in greatest need, and to pursue new avenues to an equitable and just society. To Senator Jackson, public service was a privilege to hold high – a great honor which must be preserved with the highest standards of integrity and dedication. He believed firmly that every citizen has an obligation to contribute to the common good.

As a member of the Senate Committee on Government Operations, Senator Jackson evinced his deep and continuing interest in the quality and effectiveness of government. Guided

by this legacy, the Henry M. Jackson Foundation over the past five years has joined with the Washington, D.C.based Council for Excellence in Government (CEG) in sponsoring programs for outstanding civil servants, at both the mid-career and executive levels, to promote leadership and effective management practices. Recognizing the need for improving government performance while encouraging promising federal career officials to remain in government service, the Foundation and CEG joined in partnership to develop specialized training and mentoring opportunities, linking government and private sector executives.

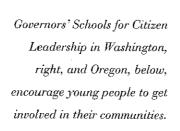
Attracting talented young people to public service and encouraging responsible citizenship are important goals of the Foundation. Over the past decade, the Foundation has helped launch a number of new initiatives aimed at introducing young people to the rewards of community service.



Council for Excellence in Government F.ellows were honored at graduation ceremonies in the nation's capital.

Through a broad spectrum of support ranging from establishing community service curriculum in elementary and secondary schools, to campus-based "service learning" programs for college-age students, the Foundation hopes to inspire young people's interest in public policy and a commitment to active citizenship. In addition, the Foundation has contributed substantial support for the Coro Fellows in Public Affairs program, which provides young leaders with valuable internship experience in the public sector nationwide.

The Foundation also continues to honor individuals who have made important contributions to the nation in public life. In 1993, Speaker of the House Thomas S. Foley was honored for his exemplary career when he became the latest recipient of the Foundation's Henry M. Jackson Award for Distinguished Public Service. In addition, S. Sterling Munro, Jr., a long time associate of Senator Jackson, was honored by the Foundation and hundreds of individual donors with the establishment of the S. Sterling Munro, Jr. Memorial Fund which will support public service scholarships at the University of Washington.







# PUBLIC SERVICE IN PERSPECTIVE:

Renewing the Spirit of Excellence

by John Macomber.

Chairman of the Board, Council for Excellence in Government

The opening of the American mind to the view that government can and should work better is now part of the public agenda. Recommendations of the National Performance Review on "reinventing government" are being debated, and change for the better will come. The impetus has never been stronger.

Americans go to work each day and face major changes in the workplace.

Their employers have streamlined operations and made vast improvements in quality and financial performance. Having experienced these changes at work, people look at their government and see a contradiction. They are frustrated that government does not change with the times, too. They have every right to expect government to perform differently and better for its citizens.

This is an issue on which we believe Senator Jackson would stand with the people and demand change. He would have called for a renewal of the spirit of excellence and integrity in public service and would have challenged the most talented to enter government and to help bring about positive change.

He understood the importance of leadership in much the same manner as it is perceived by the Council for Excellence in Government. We believe that if government is to reinvent itself and reclaim the confidence of the American people, executives must step up to the line and take personal accountability for change.

The Council is single minded in its focus on executive leadership as the key to institutional improvement. Executives who seek to shape the future must translate new mission requirements into a sustainable set of working relationships and manage those external relationships to produce significant results on mission. This requires a degree of exposure that is uncommon in today's government environment. It means sharing perfor mance plans and measures with stakeholders and weighing their feedback heavily in appraising mission results and personal performance. This is new to government. It is hard but necessary.







With partial support from the Jackson Foundation in 1993, the Rural Development Institute works with farmers and policymakers on agrarian reform and rural development in Russia (shown here) and China.

# ENVIRONMENT & NATURAL RESOURCES MANAGEMENT

Senator Jackson dedicated much of his career to the protection and balanced stewardship of our nation's natural resources. In his work as Chairman of the Senate Interior Committee and later the Committee on Energy and Natural Resources, Scoop Jackson made his voice heard on matters as diverse as statehood for Alaska and Hawaii and the creation of a national trails system. His leadership provided inspiration for those who respected the rich resources of this country. Jackson crafted and shepherded the landmark National Environmental Policy Act and the legislation creating North Cascades National Park. He also helped protect such vital resources as the California Redwoods, Alaska lands and other park, recreational and wilderness areas. Senator Jackson, in sum, saw the conservation of our country's land heritage as essential to our overall national well being.

Today, the Henry M. Jackson
Foundation seeks to build on the
Jackson environmental legacy through
a program that supports environmen-

research, and technical assistance to innovative projects. While the majority of its environmental grantmaking has been focused on the United States, the Foundation over the past few years has responded to a limited number of opportunities abroad in China, the former Soviet Union and the Middle East to address environmental challenges there.

To attract talented young people to environmental and resource management careers, the Foundation has funded a variety of "hands-on" learning programs and related academic studies, emphasizing opportunities for people of color and individuals in economic need. Continued support for the Student Conservation Association's Conservation Career Development Program illustrates this objective.

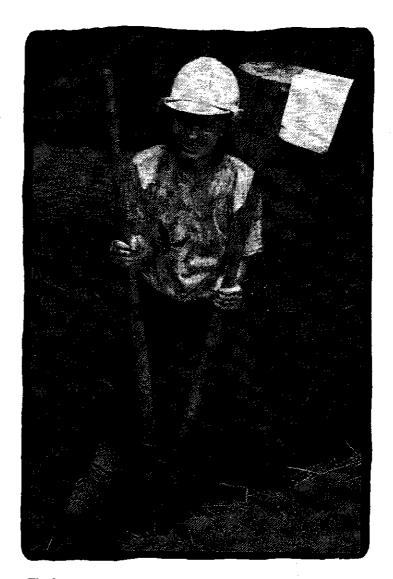
The Foundation also supports educational programs grounded in science and providing balanced analysis of environmental issues. To this end, a 1993 grant to the National Geographic Society Foundation for teacher training through its innovative



Jackson Foundation support helps the Nature Conservancy in its work with the Department of Defense to inventory and protect native species on military lands.

"Workshop on Water" provided training for teachers from across the U.S. on the subject of land use and fresh water resource management.

In recent years, the Foundation has directed increased attention to land use policy, recalling Senator Jackson's early recognition of the perils of unplanned growth. While the Senator did not succeed in his efforts to pass federal legislation requiring states to develop land use plans, the Foundation has provided some impetus in this direction by supporting state and local efforts to encourage effective planning and growth management. Significant support for the National Growth Management Leadership Project has enabled experts in the field to make headway in addressing the problems of unrestrained urban sprawl and the resulting loss of open space, affordable housing, and clean air. In 1993, the Foundation has also given support to the American Planning Association for its work at the state and local level; to the Nature Conservancy for the inventorying of resource-rich military lands; and to the Trust for Public Land to develop strategies for public financing of parks and open space. The Foundation hopes these initiatives and other land use-related programs will make important contributions to the field of land use in the years ahead.



The Student Conservation Association has received support for its new conservation career development program for university students.

Teachers participating in National
Geographic's intensive training on
fresh water management will
bring their experiences back to
classrooms across the country.



### THE ENVIRONMENT IN PERSPECTIVE:

#### The Importance of Land Use

by Henry Richmond, Executive Director, 1000 Friends of Oregon

Americans today are facing the consequences of an explosion of post World War II development that threatens our very quality of life. For the past fifty years practically all new development in the United States has been low density, suburban-style sprawl. In the last decade the trend towards deconcentrated, randomly scattered sprawl has accelerated as metropolitan areas – where 80% of Americans now live – continue to expand outward. The amount of land occupied by new development has been increasing at a rate four to eight times greater than population since 1960 in most metropolitan regions.

Many of society's most urgent problems cannot be solved without addressing the settlement patterns of communities, including the spatial relationship of land uses – housing, employment, open space, and commercial retail – and the rate of change in land use and development activity.

Patterns of land use and development directly affect transportation, housing (availability and affordability), air and water quality, the economic vitality of central cities and conservation of environmentally sensitive areas and productive resource lands. They also influence some more subtle factors that contribute to quality of living such as access to open space, a sense of place, and preservation of historic and cultural resources.

Three political and governmental factors encourage today's prevailing land use trends. These include disjointed, often contradictory public policies; dysfunctional governance mechanisms, particularly in balkanized metropolitan regions; and fragmented political participation splintered by special interests.

Public policy makers, especially at the federal level, rarely treat land use as a dynamic element in an interdependent social system, much less as an underlying cause of many of the nation's problems related to environmental quality, housing, and access to employment. Land use has, in effect, become the "black hole" of federal policy, ignored and neglected, yet often a critical determining factor.

There are many challenges facing those who seek to reform land use. Research is needed into the costs of sprawl and alternatives for change. Federal policy needs to be integrated with state, regional, and local policies. All facets of land use planning – such as transportation, housing, economic growth, and protection of environmentally sensitive areas – must be addressed as part of a bigger picture. Clearly, land use must have a more important place on the nation's agenda if the quality of life we enjoy is to be preserved for future generations.



## Status of Grant Commitments

The following information describes grants committed and/or paid during the fiscal year 1992-93. The fiscal year in which a grant was first made is indicated after the brief description.

Advanced Researc	h and Education in International Affairs	Total Committed	Amount Paid 1992-93
Henry M. Jackson School of International Studies, University of Washington (Seattle, WA)	To support three-year renewable graduate fellowships in Chinese studies enabling the Jackson School to compete for top students in the field. (1985-86)	683,277	45,385
	To provide an enhancement grant to recruit Soviet history professor (1991-92)	20,865	37,638
	To support visiting Russian and Chinese professors and post-doctoral research associates, graduate fellowships in Russian Studies, and an expanded Russian colloquium. (1989-90)	255,922	11,820
	To support three-year renewable graduate fellowships in Russian and East European studies enabling the Jackson School to compete for top students in the field. (1991-92)	125,510	16,850
	To support an academic conference and publication on the current political climate in the Middle East. (1990-91)	51,906	0
	To support an academic conference on the future of Europe. (1992-93)	14,208	14,208
	To provide an enhancement grant for the Bocing International Professorship. (1992-93)	100,000	0
	To support the U.S. West/Jackson Awards, travel grants for students of exceptional merit to enable their acceptance of work or advanced study	14,000	2,000
	opportunities in international centers in the U.S. or overseas. (1985-86)		
	To provide a one-year visiting professorship to support academic research in the Jackson Archives and a course on American foreign policy. (1992-93)	67,805	0
	To support an address by the former U.S. Ambassador to the Soviet Union, the Honorable Jack Matlock, in cooperation with the World Affairs Council. (1992-93)	2,000	2,000
National Bureau of Asian Research (Seattle, WA)	To establish an international institute to conduct policy-related research on the Asia Pacific region. (1987-88)	1,002,770	144,615
University of Washington Press (Seattle, WA)	To establish a "Jackson School Publication Series" on international studies: (1989-90)	70,000	20,000
CARE Foundation (Seattle, WA)	To support a lecture by the Indian Ambassador to the United States, His Excellency S.S. Ray. (1992-93)	1,000	1,000
Environment and N	Tatural Resources Management		
American Friends of Hebrew University (New York, NY)	To support an Israeli-Palestinian international conference on water resources, facilitating discussion of options and alternatives on this scarce regional resource. (1991-92)	20,000	20,000

		Total Committed	Amount Paid 1992-93
American Planning Association (Chicago, IL)	To support the "Growing Smart" program, helping state decision makers enhance and update the legal and institutional systems that authorize and empower towns, cities, counties, and regions to plan for and manage growth. (1992-93)	75,000	0
Central Washington University (Ellensburg, WA)	To support the Institute of Science and Society's program to enhance the quality of science education through workshops, special classes, and lectures for K-12 teachers and students. (1992-93)	5,000	5,000
Discovery Institute (Seattle, WA)	To support the Cascadia Corridor Commission, bringing federal, state/provincial, and local leaders together to develop common strategies to address the urbanization in the region extending from Vancouver, B.C., to Portland/Eugene, Oregon area.	10,000	10,000
Green Library (Berkeley, CA)	To establish a new, public access, environmental resource library in Ukraine. (1991-92)	15,000	15,000
National Geographic Society Education Foundation (Washington, DC)	To support the "Workshop on Water" program, providing intensive training for over 100 science and social studies teachers on issues of fresh water management. (1992-93)	40,000	40,000
National Growth Management Leadership Project / 1000 Friends of Oregon (Portland, OR)	To help establish a federal policy office in Washington, DC for this coalition of 23 state conservation organizations working to ensure the development and implementation of effective growth management strategies. (1991-92)	50,000	25,000
	To provide support for a needs assessment related to the development of a national institute focused on land use policy. (1991-92)	58,950	33,500
The Nature Conservancy (Seattle, WA)	To support the Department of Defense Conservation Initiative, protecting and maintaining native ecosystems on military lands in Washington State. (1992-1993)	30,000	15,000
People for Puget Sound (Seattle, WA)	To support policy analysis and technical studies related to the protection and restoration of Puget Sound, particularly as it is impacted by growth (1991-92)	60,000	20,000
Rural Development Institute (Seattle, WA)	To support agrarian reform and rural development efforts in Russia and China. (1992-93)	20,000	20,000
Seattle Commons (Seattle, WA)	To demonstrate the practical benefits of growth management policies by documenting their implementation in this project and developing a case study suitable for national publication. (1991-92)	50,000	22,969
Student Conservation Association (Charlestown, NH)	To provide support for a new conservation career development program for university students aimed at encouraging people of color to pursue careers in the conservation field. (1991-92)	40,000	20,000
The Trust for Public Land (San Francisco, CA)	To support a year-long education and consulting program to help state, county, and municipal officials learn of innovative public financing strategies to acquire and manage new parks and other open spaces. (1992-93)	15,000	15,000
University of Washington Graduate School of Public Affairs (Seattle, WA)	To provide a matching grant for the Henry M. Jackson Fellowships in Environment and Natural Resources Management. (\$120,000 in endowment support is committed to this program.) (1988-89)	up to 6,000 per year	6,000
Renew America (Washington, DC)	To support the documentation and publication of successful environmental programs for the purpose of encouraging their replication elsewhere around the country. (1992-93)	1,000	1,000

Human Rights		Total Committed	Amount Paid 1992-93
Center for Human Rights Advocacy (Boulder, CO)	To support the Criminal Justice Advocacy Institute, providing bilingual workshops, manuals and video tapes to address the need for international human/civil rights standards in the Russian/Ukrainian criminal justice community. (1992-93)	25,000	25,000
Congressional Human Rights Foundation (Washington, DC)	To help establish the "Interparliamentary Human Rights Network," which enables parliamentarians to coordinate legislative actions on behalf of specific human rights initiatives worldwide. (1991-92)	100,000	35,000
Union of Councils for Soviet Jews (Washington, DC)	To help establish a human rights bureau in Alma-Ata, Kazakhstan, to monitor, collect, and disseminate information concerning human rights and democracy in Central Asia. (1992-93)	25,000	25,000
Public Service			
Consortium for Public Policy & Management (University of Washington's Cascade Center for Public Service) (Seattle, WA)	To support the development and national dissemination of new teaching materials for graduate level and executive programs in public policy. (1992-93)	60,000	20,000
Coro Foundation (New York, NY)	To support a one-month extension in Washington, DC to the Coro Fellows Program in Public Affairs, giving participants an exposure to the federal policy-making process. (1987-88)	210,000	20,000
Council for Excellence in Government (Washington, DC)	To provide support for a year-long seminar program for senior executives in the federal government to meet with public and private sector managers who have demonstrated their capacity to manage major institutional change. (1991-92)	61,043	25,000
Giraffe Project (Langley, WA)	To provide support for development and national publication of "Standing Tall" teachers kits designed to motivate elementary through high schoolage youth toward public service and active leadership in pursuit of the common good. (1989-90)	95,450	30,000
Oregon Governors' School for Citizen Leadership (Portland, OR)	To help establish the Oregon Governors' School for Citizen Leadership, a program engaging high school youth in public service initiatives and community problem-solving. (1991-92)	40,000	20,000
Public Allies: The National Center for Careers in Public Life (Washington, DC)	To support a public service career apprenticeship program which places and supports young people in one-year entry level positions in non-profit organizations and governmental agencies. (1992-1993)	20,000	20,000
Stanford University (Stanford, CA)	To provide fellowships for students in financial need enabling them to participate in summer public service projects in conjunction with the Haas Public Service Center at Stanford University. (1990-91)	12,500	2,500
Washington Leadership Institute (Seattle, WA)	To provide support for the Washington Governors' School for Citizen  Leadership, a program engaging high school youth in community problem- solving and public service. (1987-88)	172,500	20,000
Washington Public Affairs Network/University of Puget Sound (Tacoma, WA)	To support a study to determine the feasibility of establishing a 24-hour cable-access channel, which would provide coverage of Washington State governmental proceedings. (1992-93)	12,500	12,500
Miscellaneous			
Everett Community College Coundation (Everett, WA)	To enhance the City of Everett's centennial celebration, through sponsorship of the "Henry M. Jackson Memorial Lecture" delivered by the Honorable Walter Mondale. (1992-93)	15,000	15,000

## Statement of Financial Position

September 30, 1993 (with comparative totals for 1992)

	<u>E</u>	ndowment Fund	s	C	eptember 30,
_	Priva	te		E	1992
Assets	Unrestricted	Restricted	Federal	Total	Total
Current assets					
Cash and cash equivalents	\$ 267,867	\$ 4,430	\$-514,382	\$ 786,679	\$ 1,119,935
Pledges receivable, current portion	14,405	<b>7.2,1</b> 50		16,555	27,665
Interest receivable	16,989		160,140	177,129 	203,475
Total current assets 299,261	6,580	674,522	980,363	1,351,075	
Investments, at cost (Notes 2 and 3)	FATE FA				
Loomis Sayles - Fund A			- 7,318,865 .	7,318,865	6,765,443
First Interstate Bank - Fund A			3,18 <del>4</del> ,047	3,184,047	3,120,565
First Interstate Bank - Fund B	1,837,525		The second secon	1,837,525	1,892,190
Laird Norton - Fund A			- 598,699	598,699	503,417
Laird Norton - Fund B	538,874			538,874	559,920
Equity funds and stocks	866,542			866,542	803,211
Bonds	41,000			41,000	41,000
Total investments	3,283,941		11,101,611	14,385,552	13,685,746
Pledges receivable, noncurrent portion	34,810	3,400		38,210	38,970
Interfund advances, net	561,401	479.778	(1,041.179)		
Equipment & leasehold improvements	93:751 (44.674)			93,751 (44,674)	85,056 (34,037)
<u>Less</u> - Accumulated depreciation (Note 2)	40 077			49,077	51,019
	32,04				
Collection (Note 2)  Total assets	4,228,490	489,758	10,734,954	15,453,202	15,126,810
Liabilities					
Current liabilities	7.56			1,756	
Accrued expenses	14.405	2.150	远春。斯 <b>利</b> 亚斯。	16,555	27,665
Deferred revenue, current portion Grants payable, current portion (Note 4)	#109,055		272,315	381,370	<b>4</b> 11,882
Total current liabilities	125,216	2,150	272:315	399,681	439,547
	34,810	3.400		38,210	38,970
Deferred revenue, noncurrent portion Grants payable, noncurrent portion (Note 4)	50,000	3,700	462,639	512,639	537,127
Total liabilities	210,026	5,550	734,954	950,530	1,015,644
Fund Balance	\$ 4,018,464	\$ 484,208	\$ 10,000,000	\$ 14,502,672	\$ 14,111,166

See accompanying notes to financial statements

## Statement of Revenues, Expenses and Changes in Fund Balance

Year Ended September 30, 1993 (with comparative totals for 1992)  $\,$ 

	Endowment Funds				
	Private				September 30, 1992
	Unrestricted	Restricted	Federal	Total	Total
Revenue Investment income				100 mg	
Interest and dividend income Realized gains on sale of investments	\$ 123,105 89,584	\$ 23,284 16,938	\$ 738,273 423,911	\$ 884,662 530,433	\$ 954,165 320,065
Total investment income	212,689	40,222	1,162,184	1,415,095	1,274,230
Investment services fees	6,963	1.316	-57,210	65,489	64,221
Net investment income	205,726	38,906	1,104,974	1,349,606	1,210,009
Miscellaneous income				Table 1 The second of the seco	354
Total revenues	205,726	38,906	1,104,974	1,349,606	1,210,363
Expenses Grant and program (Note 4) General and administrative Fundraising	260,473 19,268 22,517	7,000	728.791 - 117,065	996,264 136,333 22,517	1,557,008 141,240 34,117
Total expenses	302,258	7,000	845,856	1,155,114	1,732,365
Contributions	104,835	92,179		197,014	158,724
Excess (deficiency) of revenue and support over expenses	8,303	124,085	259,418	391,506	(363,278)
Fund balance, beginning of year	3,224,856 -	886,310	10,000,000	14,111,166	14,474,444
Transfers among funds, net	785,305	(526,187)	(259,118)	The State of the S	
Fund balance, end of year	\$ 4,018,464	\$ 484,208	\$10,000,000	\$ 14,502,672	\$14,111,166

See accompanying notes to financial statements

Year Ended September 30, 1993 (with comparative totals for 1992)

Cash flows from operating activities	1993	1992
Cash received from contributions and miscellaneous	\$ 197,014	\$ 159,078
Cash paid for grants and programs	(860,953)	(887,443)
Cash paid to suppliers and employees	(401,538)	(455,745)
Cash received from interest and dividends	911,008	978,192
Net cash used by operating activities	(154,469)	(205,918)
Cash flows from investing activities		
Net purchases of investment securities	(169,373)	(375,594)
Acquisitions of fixed assets	(9,414)	(17,560)
Net cash used by investing activities	(178,787)	(393,154)
Net decrease in cash and cash equivalents	(333,256)	(599,072)
Cash and cash equivalents	er Carlos	<u>,,,</u>
Beginning of year	1,119,935	1,719,007
End of year	\$ 786,679	\$ 1,119,935
Reconciliation of increase in fund balance to net cash provided by operating activities	Maria Sala	
Increase (decrease) in fund balance	\$ 391.506	\$ (363,278)
Adjustments to reconcile increase in fund		Ψ (300,210)
balance to net cash provided by operating activities:	Market State of the State of th	
Depreciation expense	11,356	9,300
Gain on sale of investments	(530,433)	(320,065)
(Decrease)/increase in grants payable	(55,000)	444,098
Change in current assets and liabilities:	A Property of the Control of the Con	, 2
Decrease in interest receivable	$26,\!346$	24,027
Increase in accrued expenses	1,756	,
Net cash used by operating activities	\$ (154,469)	\$ (205,918)

See accompanying notes to financial statements

#### Notes to Financial Statements

September 30, 1993

#### 1. History and business activity

The Henry M. Jackson Foundation (the Foundation) was incorporated October 5, 1983 and carries forward the life-long interest of Senator Henry M. Jackson in educational programs relating to international affairs; public service; the environment, natural resources and energy; and human rights. The Foundation's objectives are achieved through program services and grants to institutions and organizations.

## 2. Summary of significant accounting policies

Basis of accounting

The accompanying financial statements have been prepared on the accrual basis of accounting.

Fund accounting

In order to ensure observance of limitations and restrictions placed on the use of resources available to the Foundation, the accounts of the Foundation are maintained in accordance with the principles of fund accounting. This is the procedure by which resources for various purposes are classified for accounting and reporting purposes into funds established according to their nature and purpose.

The assets, liabilities, and excess of assets over liabilities of the Foundation are reported in three funds, as follows:

Federal endowment fund
The Foundation received a \$10,000,000
endowment grant from the Department of

Defense in December 1986. Under the grant agreement, the grant corpus shall be held by the Foundation as an endowment, with only the income or earnings being available for current spending from year to year. The earnings from these investments are not restricted to any specific use other than to fulfill the Foundation's general objectives.

Restricted private endowment fund The restricted private endowment fund represents the balance of contributions for which the earnings and/or the grant corpus are restricted for specific uses.

Unrestricted private endowment fund The unrestricted private endowment fund represents the amounts available to the Foundation for current operations and grant awards.

Recently issued accounting standards
The Financial Accounting Standards
Board has issued Statements of Financial
Accounting Standards No. 116 and 117,
"Accounting for Contributions Received
and Contributions Made" and "Financial
Statements of Not-for-Profit
Organizations", respectively. The
Foundation has not yet implemented the
new standards. The new standards are
effective for fiscal years beginning after
December 15, 1994 and are not expected
to have a material effect on the financial
position of the Foundation.

#### Investments

Investments are presented in the financial statements at the lower of aggregate cost or fair market value for each fund group. Any adjustments to investments to reflect market values below cost are reported as a direct adjustment to the fund balance in the statement of revenue, expenses and changes in fund balance and are accounted for as a valuation reserve on the balance sheet.

Equipment and leasehold improvements
Equipment and leasehold improvements
are capitalized and depreciated.
Depreciation is computed using the
straight-line method over estimated useful
lives of the assets ranging from three to
five years.

#### Collection

Because the value of the existing collection of historical pictures and memorabilia commemorating the career of Henry M. Jackson is not readily determinable, no amount is included in the financial statements for this asset.

Grants and contributions
Contributions are recorded as revenue
when received. For contributed invest-

ments or equipment, fair market value at the date of contributions is considered to be cost. No amounts are recorded for donated services as the Foundation does not control the employment and duties of the service donors.

#### Grants payable

Grants made by the Foundation are recorded in the financial statements at the time the grants are approved by of the Board of Governors and the beneficiary organization is informed of the grant.

Functional allocation of expenses
The cost of providing various programs and other activities is summarized on a functional basis in the statement of revenue and expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefitted.

#### Reclassifications

Certain amounts in the financial statements for the year ended September 30, 1992 have been reclassified to conform to the presentation of the September 30, 1993 financial statements.

#### 3. Investments

The Foundation has an interest in investment funds managed by First Interstate Bank, Loomis Sayles & Company and Laird Norton Trust Company. These funds consist of investments in stocks, bonds and treasury and federal agency obligations. Equity funds consist of shares in and Merrill Lynch Equity Income Fund S&P 500, the Mutual Share Fund of Mutual Series Fund, Inc. and Con Edison.

The fair market value of the investments, as determined by the market price, held at September 30, 1993 and the related cost are as follows:

Fair market value Cos				
Interest in investment funds:	\$14,973,404	\$13,478,010		
Equity funds and stocks:	1,115,708	866,542		
Bonds:	41,000	41,000		

\$16,130,112 \$14,385,552

#### 4. Grants payable

The Foundation's Board of Governors has approved grants to be paid in future years as follows:

Year ending September 30,	
1994	\$ 381,370
1995	225,419
1996	155,282
1997	31,938
1998 and thereafter	100,000
Less: Current portion	(381,370)
Net noncurrent portion	\$ 512,639

In addition, the Foundation has committed to contribute certain amounts, the calculation of which is dependent upon future events. These amounts are recorded as expense in the year in which the related investment earnings are recorded.

#### 5. Income taxes

The Foundation has received a favorable determination letter from the Internal Revenue Service as to its tax-exempt status under Section 501(c) (3) of the Internal Revenue Code. Management believes that the Foundation continues to fulfill the requirements of a tax-exempt organization. Accordingly, no provision for federal or state income tax has been provided.

#### Report of Independent Accountants October 18, 1993 To the Board of Governors of The Henry M. Jackson Foundation

In our opinion, the accompanying statement of financial position and the related statement of revenues, expenses and changes in fund balance and of cash flows present fairly, in all material respects, the financial position of The Henry M. Jackson Foundation at September 30, 1993 and the results of its operations and its cash flows for the year in conformity with generally accepted accounting principles. These financial statements are the responsibility of the Foundation's management; our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit of these statements in accordance with generally accepted auditing standards which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for the opinion expressed above.

Price Waterhouse

Seattle, Washington

## Supporters of the Henry M. Jackson Foundation

Jackson Leadership Circle

The Jackson Leadership Circle has been established for permanent recognition of individuals, corporations, unions and other organizations who have made leadership gifts to the Foundation. It includes individuals who have given or pledged a cumulative total of \$5,000 or more and organizations which have given or pledged a cumulative total of \$25,000 or more.

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The Friends of the Jackson Foundation donor roll has been established to recognize current year contributors – individuals and organizations – who have made gifts or pledges in the fiscal year, October 1, 1992, through September 30, 1993, including those in the Jackson Leadership Circle who have made a current year commitment.

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#### Extending the Jackson Legacy

The educational programs described in this report have been made possible by the generosity of thousands of individuals throughout the United States and abroad. The Foundation invites new donors to join in support of its work and welcomes the continuing support of current contributors.

Planned or deferred giving has become an increasingly attractive way of supporting educational organizations such as the Henry M. Jackson Foundation. Through bequests or gifts of appreciated property, life insurance, or charitable remainder and lead trusts, donors may benefit from more favorable tax advantages.

For the best way to benefit from these alternative ways of giving, individuals should consult their attorney, accountant, or a bank trust officer trained in estate planning. The Foundation also welcomes direct inquiries and would be pleased to arrange for someone with expertise in the field to meet with interested donors.

The Henry M. Jackson Foundation is a publicly supported, tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code to which tax-deductible contributions may be made under section 170 of the Code.



#### Please direct your inquiries to:

Henry M. Jackson Foundation 1001 Fourth Avenue, Suite 3317 Seattle, Washington 98154 Telephone: (206)682-8565 Fax: (206)682-8961

Washington, DC Office: Sixth Floor 1050 Thomas Jefferson Street NW Washington, DC 20007 Telephone: (202)298-1800 Fax: (202)338-2361



## Program Guidelines and Application Procedures

#### Interest Areas:

The Henry M. Jackson Foundation focuses its grant making in the following four areas, giving priority consideration to programs of potential national or international significance or those which offer promising models for replication:

### Education and Advanced Research in International

Affairs The Foundation supports initiatives to advance education, scholarship, and public understanding related to the history, culture, political and economic systems of other nations, primarily in the Asia-Pacific region, the republics of the former Soviet Union and the Middle East.

Public Service The Foundation supports efforts to engage young people in service to their community and nation and to promote active citizenship and public service careers. It also emphasizes opportunities to enhance the professional development of individuals of merit within the public sector whose continued service is critical to the nation, as well as to honor outstanding leaders who exemplify the best of public service.

## Environment and Natural Resources Management

The Foundation focuses on programs which contribute to the quality of the environment and the effective stewardship of the world's natural resources. Emphasis is placed on education and training of future leaders in the field, the development of sound public policy, and the enhancement of public understanding of critical natural resource questions. Land use planning and growth management programs are a central focus of the Foundation's work.

Human Rights The Foundation supports initiatives which advance knowledge and public awareness of the challenges to human rights and freedom. It lends support to efforts to assist other nations in establishing a civil society, the rule of law and democratic processes to safeguard individual rights.

#### Application Procedures:

Any organization seeking support for a project within one of the priority areas listed above is encouraged to call or send a brief letter of inquiry before submitting a full proposal. The Foundation has no standard application form, but requests that the following be included in any proposal:

(1) A cover letter briefly describing the purpose of the proposed program and the amount and use of funds requested. (The letter should also identify a person who is prepared to

respond to inquiries regarding the request.)

(2) The funding proposal – preferably no more than 10 pages long and containing the following elements:

- program goals and objectives;
- rationale and need for program;
- implementation strategy and timetable;
- detailed budget (including identification of other fund ing sources);
- experience and capability of the organization administering the program (including identification of the governing board and/or individuals responsible for the program);
- plans for program evaluation (list criteria for measuring the project's success or failure).
- (3) A copy of the organization's most recent financial statement and IRS 501(c)(3) determination letter.

#### Grant Limitations:

The Foundation makes grants only to non-profit, tax-exempt organizations certified under Section 501(c)(3) of the Internal Revenue Code and to public entities qualifying under Section 170(c). Grants are not made for unrestricted operating expenses or to cover operating deficits; nor for capital expenditures, except in exceptional circumstances. Funds are not provided directly to individuals, nor for political campaigns or efforts to influence legislation other than by making available the results of non-partisan analysis and research.

#### Grant Decisions:

Grants are reviewed on a quarterly basis according to this calendar:

Proposal Due to Director	
December 15	February
March 15	
June 15	Anoust
September 15	

# Letters of inquiry and formal proposals should be submitted in writing to:

Ms. Robin Pasquarella
Executive Director
Henry M. Jackson Foundation
1001 Fourth Avenue, Suite 3317
Seattle, WA 98154